

# North Lanarkshire Council Report

## Finance and Resources Committee

Does this report require to be approved?  Yes  No

Ref GT/PH/PF

Date 04/03/26

## Chief Executive Service – Capital Monitoring Report 1 April to 02 January 2026 (Period 10)

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### Executive Summary

This report highlights the financial performance and projected outturn of 2025/26 Chief Executive Service's capital programme for the period ended 02 January 2026 (Period 10).

In summary the service has a total capital budget of £6.917m, comprising of £4.666m within Finance and Technology and £2.251m within Strategy and Engagement. This budget reflects the budget approved by the Policy and Strategy Committee in March 2025, additional Scottish Government Play Area funding, external funding, balances carried forward from previous years, and subsequent decisions made at the Strategic Capital Delivery Group (SCDG) in relation to reprofiling.

The Service is currently projecting a year-end underspend of £0.803m at this stage of the financial year. Further explanation of management action taken by the Service is included within the main report and attached appendices.

### Recommendations

It is recommended that the Finance and Resources Committee:

- (1) Considers the financial position of the 2025/26 Chief Executive Service capital programme.

### The Plan for North Lanarkshire

Priority	Improve North Lanarkshire's resource base
Ambition statement	(25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning
Programme of Work	Statutory / corporate / service requirement

## **1. Background**

- 1.1 This report provides a summary of the Chief Executive Service financial performance for the period 1 April 2025 to 02 January 2026 (Period 10), with major outturn variances highlighted and explained per the Council's approved Financial Regulations.
- 1.2 The Council approved its Capital programme at Policy and Strategy Committee on 13 March 2025 with an allocated budget of £7.809m for the current year. In addition, carry forwards from the previous year, Scottish Government funding for Play Areas, external funding from community groups and decisions made at SCDG in relation to reprofiling have resulted in a revised Capital Programme of £6.917m for the 2025/26 Financial Year as detailed in Appendix 1 of this report.
- 1.3 The Council's approved Financial Regulations required the Chief Executive to remain within his approved budgetary provision, and to report all significant deviations – defined as the higher of £0.100m or 5% - within their budget monitoring reports. Where significant deviations are identified, Chief Officers must provide explanatory commentary, outline the action required to rectify such deviations and where relevant, must also highlight the impact this has on other budget headings.

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## **2. Report**

### **Summary of Financial Position**

- 2.1 The Service is projecting a year-end underspend of £0.803m for the financial year 2025/26. Capital budgets and expenditure are summarised in Appendix 1.

### **Analysis of Significant Variances**

- 2.2 An explanation of variances within Finance and Technology is detailed below.
  - **Digitisation and Innovation**  
An underspend of £0.282m is projected due to timing of works associated with Mobile Phone Coverage, Connectivity, the BI Hub and scanning project.
  - **Line of Business (LOB)**  
Technology is projecting a net underspend of £0.485m in relation to timing of works in relation to the Revenues/Benefits upgrade, Psychological Services Apex replacement, the Active & Creative Booking System and utilising alternate capital funding within Enterprise and Communities to support the In-Cab Technologies Programme.
  - **End User Device**  
As a result of timing of works associated with the Immersive Rooms programme, an underspend of £0.036m is anticipated.
  - **Innovation**  
Following the launch of this initiative, only 1 request has been received within the current financial year.
- 2.3 Strategy and Engagement are currently projecting a break-even position following SCDG approval to reprofile the budget due to timing of tender awards for play areas and surfacing works and Community Hub improvements, which are scheduled to align with school holiday periods.

## **Management Action**

- 2.4 The Service closely monitors all activities to ensure available budgets are maximised whilst monitoring and actively managing the ongoing external challenges in delivery of projects. The Service continues to review the programme with updates being provided to the SCDG and Committee.
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### **3. Measures of success**

- 3.1 The Service aim is to operate within approved budget resources over the term of the capital programme.
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### **4. Supporting documentation**

- 4.1 Appendix 1 Summary Expenditure by Project / Theme



**Greg Telfer**  
**Chief Officer (Finance and Technology)**

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## 5. Impacts

<p><b>5.1 Public Sector Equality Duty and Fairer Scotland Duty</b> Does the report contain information that has an impact as a result of the Public Sector Equality Duty and/or Fairer Scotland Duty? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>If Yes, has an assessment been carried out and published on the council's website? <a href="https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments">https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments</a> Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p><b>5.2 Financial impact</b> Does the report contain any financial impacts? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, have all relevant financial impacts been discussed and agreed with Finance? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>As stated within the main body of the report.</p>
<p><b>5.3 HR policy impact</b> Does the report contain any HR policy or procedure impacts? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant HR impacts been discussed and agreed with People Resources? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p><b>5.4 Legal impact</b> Does the report contain any legal impacts (such as general legal matters, statutory considerations (including employment law considerations), or new legislation)? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant legal impacts been discussed and agreed with Legal and Democratic? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p><b>5.5 Data protection impact</b> Does the report / project / practice contain or involve the processing of personal data? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, is the processing of this personal data likely to result in a high risk to the data subject? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, has a Data Protection Impact Assessment (DPIA) been carried out and e-mailed to <a href="mailto:dataprotection@northlan.gov.uk">dataprotection@northlan.gov.uk</a> Yes <input type="checkbox"/> No <input type="checkbox"/></p>

<p><b>5.6 Technology / Digital impact</b>  Does the report contain information that has an impact on either technology, digital transformation, service redesign / business change processes, data management, or connectivity / broadband / Wi-Fi?  Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>  If Yes, please provide a brief summary of the impact?</p> <p>Where the impact identifies a requirement for significant technology change, has an assessment been carried out (or is scheduled to be carried out) by the Enterprise Architecture Governance Group (EAGG)?  Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p><b>5.7 Environmental / Carbon impact</b>  Does the report / project / practice contain information that has an impact on any environmental or carbon matters?  Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>  If Yes, please provide a brief summary of the impact?</p>
<p><b>5.8 Communications impact</b>  Does the report contain any information that has an impact on the council's communications activities?  Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>  If Yes, please provide a brief summary of the impact?</p>
<p><b>5.9 Risk impact</b>  Is there a risk impact?  Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>  If Yes, please provide a brief summary of the key risks and potential impacts, highlighting where the risk(s) are assessed and recorded (e.g. Corporate or Service or Project Risk Registers), and how they are managed?</p> <p>5.9.1 All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy. Services manage these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within approved budget levels.</p> <p>5.9.2 To minimise risk this report was prepared by Finance personnel in consultation with budget managers, in accordance with the Financial Regulations.</p>
<p><b>5.10 Armed Forces Covenant Duty</b>  Does the report require to take due regard of the Armed Forces Covenant Duty (i.e. does it relate to healthcare, housing, or education services for in-Service or ex-Service personnel, or their families, or widow(er)s)?  Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>  If Yes, please provide a brief summary of the provision which has been made to ensure there has been appropriate consideration of the particular needs of the Armed Forces community to make sure that they do not face disadvantage compared to other citizens in the provision of public services.</p>

**5.11 Children's rights and wellbeing impact**

Does the report contain any information regarding any council activity, service delivery, policy, or plan that has an impact on children and young people up to the age of 18, or on a specific group of these?

Yes  No

If Yes, please provide a brief summary of the impact and the provision that has been made to ensure there has been appropriate consideration of the relevant Articles from the United Nations Convention on the Rights of the Child (UNCRC).

If Yes, has a Children's Rights and Wellbeing Impact Assessment (CRWIA) been carried out?

Yes  No

**Chief Executives Capital Programme 2025/26  
Summary Expenditure by Thematic Categories  
Period 10 (01 April 2025 – 02 January 2026)**

<b>Theme</b>	<b>Budget £</b>	<b>Actual £</b>	<b>Committed £</b>	<b>Uncommitted £</b>	<b>Projected Outturn £</b>	<b>Outturn variance £</b>
Digitisation & Innovation	1,853,201	779,961	1,503,508	68,193	1,571,701	281,500
Line of Business (LOB) System Portfolio	1,669,326	666,804	864,168	319,906	1,184,074	485,252
End User Device (Eud) Refresh	845,656	2,258	731,259	78,491	809,750	35,906
Cyber	-	-	-	-	-	-
Capacity	286,000	214,810	286,000	-	286,000	-
Innovation	11,860	-	11,860	-	11,860	-
<b>TOTAL FINANCE &amp; TECHNOLOGY</b>	<b>4,666,043</b>	<b>1,663,833</b>	<b>3,396,795</b>	<b>466,590</b>	<b>3,863,385</b>	<b>802,658</b>
Community Board Project Investment Fund	2,081,070	304,293	969,168	1,111,902	2,081,070	-
Community Asset Transfers	170,000	4,250	4,250	165,750	170,000	-
<b>TOTAL STRATEGY &amp; ENGAGEMENT</b>	<b>2,251,070</b>	<b>308,543</b>	<b>973,418</b>	<b>1,277,652</b>	<b>2,251,070</b>	<b>-</b>
<b>TOTAL CHIEF EXECUTIVES SERVICE</b>	<b>6,917,113</b>	<b>1,972,376</b>	<b>4,370,212</b>	<b>1,744,243</b>	<b>6,114,455</b>	<b>802,658</b>