

# North Lanarkshire Council Report

## Housing Committee

Does this report require to be approved?  Yes  No

Ref GT/JMcG

Date 06/11/24

## Revenue Monitoring Report – Enterprise and Communities

**From** Andrew McPherson, Depute Chief Executive

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### Executive Summary

This report provides a summary of the financial performance of the Enterprise and Communities service for the period 1 April 2024 to 13 September 2024 (Period 6) and illustrates the provisional outturn as at 31 March 2025. Major outturn variances are highlighted and explained as per the Council's approved Financial Regulations.

In summary, the Enterprise and Communities service is currently forecasting a break-even position at this stage in the financial year.

### Recommendations

It is recommended that Committee:

- (1) Acknowledges the financial position of the 2024/25 Enterprise and Communities revenue budget.

### The Plan for North Lanarkshire

Priority Improve economic opportunities and outcomes

Ambition statement (25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning

#### 1. Background

- 1.1 The Council's approved Financial Regulations require services to remain within their approved budgetary provision, and to report all significant deviations – defined as the higher of £100,000 or 5% - within their budget monitoring reports. Where significant deviations are identified, services must provide explanatory commentary, outline the action required to rectify such deviations and where relevant, must also highlight the impact this has on other budget headings.

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## 2. Report

### Summary of Financial Position

- 2.1 The Council approved its General Fund Revenue Budget on 15 February 2024, of which £201.899m (19.86%) represented the approved Net Revenue Budget for Enterprise and Communities. This budget has since been increased by £0.023m to reflect additional funding for Rapid Rehousing resulting in a revised budget of £201.922m
- 2.1.1 Enterprise and Communities is currently forecasting a break-even position.
- 2.1.2 Section 2.2 provides commentary on the financial performance of the Service per division. In addition, Appendices 1 to 5 of this report provide further explanation of the significant budget variations contributing to this outturn position.
- 2.1.3 The 2024/25 Enterprise and Communities budget incorporates £5.044m of savings. Of this, £2.744m relates service specific savings with £2.374m of savings (87%) forecast to be delivered within the current financial year. Further information regarding particularly challenging savings is noted in paragraph 2.4 below. A further £1.527m has been achieved towards the historic underspend savings target and it is anticipated that the balance of £0.772m will be achieved during remainder of the financial year.

### Analysis of Significant Variations

- 2.2 The Enterprise and Communities service is currently forecasting a break-even position at this early stage in the financial year. As at Period 6, there are a number of compensating variances across the divisions are further explained as follows:

2.2.1 **Assets and Procurement (Break-even)**

Assets and Procurement is projecting a break-even position with compensating variances due to key net employee vacancies £0.381m and additional rental income of £0.139m offset by use of external advisors (£0.559m) to support the work of hard to fill vacancies.

2.2.2 **Community Operations (£0.445m higher than budget)**

Community Operations is projecting an unfavourable position of £0.445m.

Leisure membership income is forecast to under recovery by £1.000m. While the total number of memberships is higher during the current financial year the service is continuing to monitor membership levels and the impact on other income streams (e.g. pay as you go).

Land Management and Waste Solutions anticipate an underspend of £0.589m. This is attributable to underspends in Employee Costs within Land (£0.856m), mainly from vacancies, partially offset by increased overtime costs, resulting in a net variance of £0.376m. Over-recoveries of income from recyclable materials in Waste (£0.170m) are partially offset by an expected under-recovery of Special Uplift income (£0.105m) through reduced demand for the service and other minor variances.

An overspend of £0.134m is anticipated within Protective Services, mainly through increasing Pest Control sub-contractor costs and Public Analyst fees (£0.113m), from

increased number of pest control cases. Minor vacancy savings are mostly offset by a minor under-recovery of Pest Control income.

Within Fleet, expected additional external hire costs (£0.513m) and outsourcing of larger vehicle servicing costs (£0.583m) as a result of difficulties in recruiting mechanics are largely offset by an ear-marked reserve. Net employee savings (£0.527m), mainly from mechanic vacancies, are offset by overspends forecast against vehicle parts and materials (£0.109m) and increased vehicle insurance premiums (£0.146m) and tyres (£0.119m). The service is currently reviewing the vehicle requirements across the Council to reduce the external hires where possible.

Roads and Transportation has a projected underspend of £0.187m, largely as a result of net employee savings, upkeep of grounds savings and a small over recovery of income. As the old roads contract ends, the Service is working on finalising the figures for final works on the old contract and continues engagement with the new contractor on their mobilisation plans.

Within Facility Support Services an underspend of £0.895m is projected. This is due to the grant for Free School Meals received in advance of need (£1.000m), employee vacancies in building cleaning and community facilities (£0.030m) and additional school catering income (£0.073m).

#### 2.2.3 ***Place (£0.669m underspend)***

An underspend of £0.669m is currently projected within Place largely as a result of net vacancies throughout the division (£0.921m).

#### 2.2.4 ***Housing Management (£0.094m underspend)***

It is anticipated that the Housing Management division will underspend by £0.094m this financial year. This is due to vacancies across the service, partially offset by income under recoveries and additional costs associated with the maintenance of stair and close lighting.

2.2.5 Included within the reported outturn is the Council's trading services. For 2024/25 the Council approved a surplus budget of £0.462m. The Council must comply with a statutory requirement to at least break-even over a rolling three year period. The combined surplus in 2021/22, 2022/23 and 2023/24 was £0.274m. As at period 6 the Trading Accounts are projecting a surplus of £0.144m, which is £0.318m less than budget). This reduced surplus is in relation to the Trade Waste activity where there has been a drop in customer demand. The Service are continuing to review this Service and will provide updates in future reports.

2.2.6 Payments to other bodies are detailed in Appendix 3. This expenditure category has a total budget of £20.094m and is currently projected to be overspent by £0.495m primarily as a result of increased agency and sub-contractor costs (£0.325m). Increased agency costs within Assets and Procurement and Community Operations are mainly in relation to current vacancies while increased sub-contractor costs in Protective Services come as a result of increased pest control cases.

### **Earmarked and One-off Reserves**

2.3 Enterprise and Communities was given approval to earmark £18.255m of resources during the completion of the 2023/24 annual accounts. At period 6, £12.623m of the

reserve balance will be utilised in 2024/25, with a balance of £4.128m required for the original purpose in future years. The remaining £0.005m will no longer be required. Appendix 4 details the individual Earmarked Reserves.

### **2024/25 Budget Savings**

- 2.4 The Service uses a variety of information, records and processes to monitor achievement of its approved budget savings of £5.044m. As at period 6, £4.674m (92.66%) of its approved savings are forecast to be achievable during the year. The gap of £0.370m represents a timing delay in office rationalisation (£0.224m) and the introduction of tachograph fleet income (£0.050m)– both of which have been offset this financial year by an earmarked reserve. The remainder is for a delay in a staffing related saving within Business Intelligence (£0.061m) and delays in implementing charges for recycling bins (£0.035m) which will be offset by in year vacancy savings. It is anticipated that the balance relating to historic service underspends will be achieved over the remainder of the year with updates being provided in future reports.

### **Management Actions**

- 2.6 The Service continues to take a range of corrective management actions to ensure it manages cost pressures. This includes curtailment of non-essential spend and monitoring of vacancies.

### **Change Management**

- 2.7 The Service forecast to utilise £0.092m of the Council's Change Management Fund mainly to support the litter bin strategy. A procurement exercise is currently underway and spend is fully expected this financial year. Costs within the Change Management Fund are not included in the Service outturn position.

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## **3. Measures of success**

- 3.1 The Service continues to operate within the approved budget resources

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## **4. Supporting documentation**

|            |                                   |
|------------|-----------------------------------|
| Appendix 1 | Objective Analysis                |
| Appendix 2 | Subjective Analysis               |
| Appendix 3 | Payments to Other Bodies Analysis |
| Appendix 4 | Status of Earmarked Reserves      |
| Appendix 5 | Challenging Savings               |



**Andrew McPherson**  
**Depute Chief Executive**

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5. Impacts ( <http://connect/report-template-guidance> )

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| <p><b>5.1 Public Sector Equality Duty and Fairer Scotland Duty</b><br/>Does the report contain information that has an impact as a result of the Public Sector Equality Duty and/or Fairer Scotland Duty?<br/>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/>If Yes, please provide a brief summary of the impact?</p> <p>If Yes, has an assessment been carried out and published on the council's website? <a href="https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments">https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments</a><br/>Yes <input type="checkbox"/> No <input type="checkbox"/></p> |
| <p><b>5.2 Financial impact</b><br/>Does the report contain any financial impacts?<br/>Yes <input checked="" type="checkbox"/> No <input type="checkbox"/><br/>If Yes, have all relevant financial impacts have been discussed and agreed with Finance?<br/>Yes <input checked="" type="checkbox"/> No <input type="checkbox"/><br/>If Yes, please provide a brief summary of the impact?</p> <p>The Service continues to curtail non-essential expenditure and take management action to minimise the impact of cost pressures on the Council's overall financial position.</p>  |
| <p><b>5.3 HR policy impact</b><br/>Does the report contain any HR policy or procedure impacts?<br/>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/>If Yes, have all relevant HR impacts have been discussed and agreed with People Resources?<br/>Yes <input type="checkbox"/> No <input type="checkbox"/><br/>If Yes, please provide a brief summary of the impact?</p>   |
| <p><b>5.4 Legal impact</b><br/>Does the report contain any legal impacts (such as general legal matters, statutory considerations (including employment law considerations), or new legislation)?<br/>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/>If Yes, have all relevant legal impacts have been discussed and agreed with Legal and Democratic?<br/>Yes <input type="checkbox"/> No <input type="checkbox"/><br/>If Yes, please provide a brief summary of the impact?</p>   |
| <p><b>5.5 Data protection impact</b><br/>Does the report / project / practice contain or involve the processing of personal data?<br/>Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/>If Yes, is the processing of this personal data likely to result in a high risk to the data subject?<br/>Yes <input type="checkbox"/> No <input type="checkbox"/><br/>If Yes, has a Data Protection Impact Assessment (DPIA) been carried out and e-mailed to <a href="mailto:dataprotection@northlan.gov.uk">dataprotection@northlan.gov.uk</a><br/>Yes <input type="checkbox"/> No <input type="checkbox"/></p>  |
|  |

|                    |   |
|--------------------|---|
| <p><b>5.6</b></p>  | <p><b>Technology / Digital impact</b><br/> Does the report contain information that has an impact on either technology, digital transformation, service redesign / business change processes, data management, or connectivity / broadband / Wi-Fi?<br/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/> If Yes, please provide a brief summary of the impact?</p> <p>Where the impact identifies a requirement for significant technology change, has an assessment been carried out (or is scheduled to be carried out) by the Enterprise Architecture Governance Group (EAGG)?<br/> Yes <input type="checkbox"/> No <input type="checkbox"/></p>  |
| <p><b>5.7</b></p>  | <p><b>Environmental / Carbon impact</b><br/> Does the report / project / practice contain information that has an impact on any environmental or carbon matters?<br/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/> If Yes, please provide a brief summary of the impact?</p>  |
| <p><b>5.8</b></p>  | <p><b>Communications impact</b><br/> Does the report contain any information that has an impact on the council's communications activities?<br/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/> If Yes, please provide a brief summary of the impact?</p>   |
| <p><b>5.9</b></p>  | <p><b>Risk impact</b><br/> Is there a risk impact?<br/> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/><br/> If Yes, please provide a brief summary of the key risks and potential impacts, highlighting where the risk(s) are assessed and recorded (e.g. Corporate or Service or Project Risk Registers), and how they are managed?</p> <p>All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy, Services managed these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within the approved budget levels.</p> <p>To reduce other financial risks, this report was prepared by service based Finance personnel in consultation with budget managers, in accordance with the Financial Regulations.</p> |
| <p><b>5.10</b></p> | <p><b>Armed Forces Covenant Duty</b><br/> Does the report require to take due regard of the Armed Forces Covenant Duty (i.e. does it relate to healthcare, housing, or education services for in-Service or ex-Service personnel, or their families, or widow(er)s)?<br/> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/><br/> If Yes, please provide a brief summary of the provision which has been made to ensure there has been appropriate consideration of the particular needs of the Armed Forces community to make sure that they do not face disadvantage compared to other citizens in the provision of public services.</p>   |

**5.11 Children's rights and wellbeing impact**

Does the report contain any information regarding any council activity, service delivery, policy, or plan that has an impact on children and young people up to the age of 18, or on a specific group of these?

Yes  No

If Yes, please provide a brief summary of the impact and the provision that has been made to ensure there has been appropriate consideration of the relevant Articles from the United Nations Convention on the Rights of the Child (UNCRC).

If Yes, has a Children's Rights and Wellbeing Impact Assessment (CRWIA) been carried out?

Yes  No

**NORTH LANARKSHIRE COUNCIL**  
**Revenue Budget Monitoring Report - Objective Analysis**  
**Period 6 (01 April - 13 September 2024)**  
**Enterprise & Communities**

| DIVISION OF SERVICE             | ANNUAL BUDGET      | PROJECTED OUT-TURN | PROJECTED OUT-TURN VARIANCE | %           | PERIOD MOVEMENT SINCE P4 | ANALYSIS  |
|---------------------------------|--------------------|--------------------|-----------------------------|-------------|--------------------------|---|
| [1]                             | [2]                | [3]                | [4]                         | [5]         | [6]                      | [7]   |
|                                 | £                  | £                  | £                           |             |                          |   |
| <b>Assets &amp; Procurement</b> | 37,569,400         | 37,569,400         | 0                           | 0.0%        | (0)                      | Vacancy savings offset by increased external advisor costs and income from the legacy estate  |
| <b>Community Operations</b>     | 148,054,061        | 148,499,212        | (445,151)                   | (0.3%)      | (445,152)                | Under recovery in Leisure membership, overspends in Fleet due to difficulties in recruitment, and outsourcing maintenance of larger vehicles as a result of delays in moving to new depot partially offset by saving in vacancies and catering grant received in advance of need and underspend in consumables/admin as a result of changes in the disposables require for School Meals |
| <b>Housing Management</b>       | 5,613,776          | 5,519,518          | 94,258                      | 1.7%        | 94,258                   | Staff vacancies   |
| <b>Place</b>                    | 11,147,312         | 10,477,994         | 669,318                     | 6.0%        | 669,318                  | Staff vacancies   |
| <b>Trading</b>                  | (462,202)          | (143,778)          | (318,424)                   | 68.9%       | (318,424)                | Under-recovery of trade waste uplift income.  |
| <b>NET EXPENDITURE</b>          | <b>201,922,347</b> | <b>201,922,347</b> | <b>0</b>                    | <b>0.0%</b> | <b>0</b>                 |   |



**NORTH LANARKSHIRE COUNCIL**  
**Revenue Budget Monitoring Report - Subjective Analysis**  
**Period 6 (01 April - 13 September 2024)**  
**Enterprise & Communities**

| CATEGORY                 | ANNUAL BUDGET      | PROJECTED OUT-TURN | PROJECTED OUT-TURN VARIANCE | %           | PERIOD MOVEMENT SINCE P4 | ANALYSIS   |
|--------------------------|--------------------|--------------------|-----------------------------|-------------|--------------------------|--|
| [1]                      | [2]                | [3]                | [4]                         | [5]         | [6]                      | [7]  |
| EMPLOYEE COSTS           | £<br>124,361,323   | £<br>122,206,232   | £<br>2,155,091 FAV          | 1.7%        | £<br>105,402             | Vacancy savings partly offset by increased overtime and turnover   |
| PROPERTY COSTS           | 58,097,648         | 58,162,435         | (64,787) ADV                | (0.1%)      | (50,093)                 | Overspend on utility costs partly offset by reduced tipping fees.  |
| SUPPLIES & SERVICES      | 24,496,040         | 24,702,911         | (206,871) ADV               | (0.8%)      | (210,294)                | Overspend on ICT costs and food provisions.  |
| TRANSPORT & PLANT        | 6,914,230          | 7,299,640          | (385,411) ADV               | (5.6%)      | 39,690                   | Additional costs of outsourced Fleet work prior to the completion of the new depot facility  |
| ADMINISTRATION COSTS     | 16,110,919         | 15,731,440         | 379,479 FAV                 | 2.4%        | 38,964                   | Grant received in advance of need, partly offset by increased external advisor costs as a result of vacancies.                             |
| PAYMENTS TO OTHER BODIES | 20,094,825         | 20,589,817         | (494,992) ADV               | (2.5%)      | (91,289)                 | See Appendix 3   |
| TRANSFER PAYMENTS        | 25,122             | 25,122             | 0                           | 0.0%        | 0                        | Balanced budget  |
| CAPITAL FINANCING COSTS  | 60,182,957         | 60,182,592         | 365 FAV                     | 0.0%        | 365                      | Minor underspend.  |
| OTHER EXPENDITURE        | 6,708,624          | 6,506,660          | 201,963 FAV                 | 3.0%        | 123,702                  | Various minor underspends.   |
| <b>TOTAL EXPENDITURE</b> | <b>316,991,687</b> | <b>315,406,850</b> | <b>1,584,837 FAV</b>        | <b>0.5%</b> | <b>(43,553)</b>          |  |
| <b>INCOME</b>            | 115,069,340        | 113,484,501        | (1,584,839) AVD             | (1.4%)      | 43,553                   | Under recovery of membership fees and site admissions within the Active and Creative Communities; under-recovery in community centre lets. |
| <b>NET EXPENDITURE</b>   | <b>201,922,347</b> | <b>201,922,347</b> | <b>0</b>                    | <b>0.0%</b> | <b>0</b>                 |  |

**NORTH LANARKSHIRE COUNCIL**  
**Revenue Budget Monitoring Report - Payments to Other Bodies**  
**Period 6 (01 April - 13 September 2024)**  
**Enterprise & Communities**

| CATEGORY<br>[1]                          | ANNUAL<br>BUDGET<br>[2] | PROJECTED<br>OUT-TURN<br>[3] | PROJECTED OUT-<br>TURN VARIANCE<br>[4] | %<br>[5]          | PERIOD<br>MOVEMENT<br>SINCE P4<br>[6] | ANALYSIS<br>[7]   |
|--|-------------------------|------------------------------|--|-------------------|---------------------------------------|---|
|  | £                       | £                            | £                                      |                   | £                                     |   |
| ROADS MAINTENANCE MAIN<br>CONTRACTOR     | 12,837,359              | 12,837,359                   | 0                                      | 0.0%              | 0                                     | Balanced Budget   |
| BUSINESS SUPPORT GRANTS                  | 1,896,978               | 1,890,019                    | 6,959                                  | 0.4%              | 6,959                                 | Minor variance.   |
| HOMELESS SUPPORT FEES                    | 1,393,100               | 1,393,100                    | 0                                      | 0.0%              | 0                                     | Balanced Budget   |
| PAYMENTS TO OTHER BODIES -<br>GENERAL    | 2,004,839               | 2,116,704                    | (111,865)                              | ADV (5.6%)        | (31,915)                              | Increased payments for parking service collection of<br>income based on higher volumes of charges |
| PAYMENTS TO CONTRACTORS -<br>ROADS MAINT | 955,638                 | 993,909                      | (38,271)                               | ADV (4.0%)        | (14,357)                              | Minor Variance  |
| SUB-CONTRACTOR PAYMENTS                  | 156,501                 | 242,841                      | (86,340)                               | ADV (55.2%)       | 0                                     | Overspend in Environmental Health.  |
| AGENCY FEES                              | 435,711                 | 674,647                      | (238,936)                              | ADV (54.8%)       | (51,975)                              | Overspends in Asset Management, Waste and Fleet to<br>cover current vacancies.                    |
| PUBLIC ANALYST FEES                      | 267,000                 | 293,538                      | (26,538)                               | ADV (9.9%)        | 0                                     | Minor variance in Business Regulation.  |
| PRIVATE SECTOR HOUSING GRANTS            | 147,699                 | 147,699                      | 0                                      | 0.0%              | 0                                     | Balanced Budget   |
| <b>TOTAL EXPENDITURE</b>                 | <b>20,094,825</b>       | <b>20,589,817</b>            | <b>(494,991)</b>                       | <b>ADV (2.5%)</b> | <b>(91,288)</b>                       |   |

**NORTH LANARKSHIRE COUNCIL**  
**Revenue Budget Monitoring Report - Status of Earmarked Reserves**  
**Period 6 (01 April - 13 September 2024)**  
**Enterprise & Communities**

| DESCRIPTION OF EARMARKED RESOURCE                | FINANCIAL YEAR - 2024/25      |                             |                              |                  |                 |            |                              |                       |                                 |   |
|--|-------------------------------|-----------------------------|------------------------------|------------------|-----------------|------------|------------------------------|-----------------------|---------------------------------|---|
|  | Reserve Allocation<br>2024/25 | Profiled in<br>Future Years | Approved<br>Reserve<br>Total | Spend to<br>Date | Projected Spend |            | Reprofile to<br>Future Years | No Longer<br>Required | Reserves<br>Required In<br>Year | Commentary Regards Usage  |
|  | £000                          | £000                        | £000                         | £000             | Value           | %          | £000                         | £000                  | £000                            |   |
| <b>Service Specific Earmarked Reserves:</b>      | £000                          | £000                        | £000                         | £000             | £000            |            | £000                         | £000                  | £000                            |   |
| Dilapidations                                    | 588                           | 0                           | 588                          | 259              | 588             | 100.0%     | 0                            | 0                     | 588                             | Costs associated with leased in property disinvestment                                    |
| Office Rationalisation                           | 224                           | 0                           | 224                          | 103              | 224             | 100.0%     | 0                            | 0                     | 224                             | Costs associated with Office closures and new energy mgt system                           |
| Local Heat and Energy Efficiency Funding         | 38                            | 37                          | 75                           | 0                | 38              | 50.5%      | 0                            | 0                     | 38                              | Consultancy spend for LHEES program   |
| Hybrid Working                                   | 60                            | 0                           | 60                           | 60               | 60              | 100.0%     | 0                            | 0                     | 60                              | Costs associated with returning to office   |
| Mobilisation of Strategic Contracts - Property   | 1,244                         | 0                           | 1,244                        | 129              | 1,244           | 100.0%     | 0                            | 0                     | 1,244                           | One off mobilisation costs  |
| Renewables                                       | 200                           | 0                           | 200                          | 0                | 200             | 100.0%     | 0                            | 0                     | 200                             | Maintenance of renewable heating systems  |
| Electrical Testing                               | 600                           | 0                           | 600                          | 0                | 600             | 100.0%     | 0                            | 0                     | 600                             | Electrical testing programme  |
| Winter Reserve                                   | 1,500                         | 0                           | 1,500                        | 0                | 1,500           | 100.0%     | 0                            | 0                     | 1,500                           | Contingency for significant winter event  |
| Private Sector Grants to Owner Occupiers         | 148                           | 0                           | 148                          | 11               | 148             | 100.0%     | 0                            | 0                     | 148                             | Improvement grants  |
| Service Development - Cemeteries Bothies         | 250                           | 0                           | 250                          | 0                | 250             | 100.0%     | 0                            | 0                     | 250                             | Funding for works in cemetery bothies; extra cleaning/ waste and plant hire due to covid. |
| Bellshill Depot Eco hub                          | 200                           | 0                           | 200                          | 0                | 0               | 0.0%       | 200                          | 0                     | 0                               | Set up costs for Eco Hub  |
| Service Developments (fleet pressures)           | 1,041                         | 0                           | 1,041                        | 908              | 1,041           | 100.0%     | 0                            | 0                     | 1,041                           | Contingency for increased fleet pressures - fuel, ext hires, agency staff and outsourcing |
| Service Developments - Ash Dieback               | 896                           | 0                           | 896                          | 0                | 896             | 100.0%     | 0                            | 0                     | 896                             | Works associated with removing ashdieback   |
| Greenspace Grants                                | 83                            | 190                         | 273                          | 0                | 83              | 30.4%      | 0                            | 0                     | 83                              | Grant carried forward   |
| Mobilisation of Strategic Contracts - Roads      | 933                           | 0                           | 933                          | 597              | 900             | 96.5%      | 33                           | 0                     | 900                             | One off mobilisation costs  |
| Increased Usage of Country Parks                 | 25                            | 0                           | 25                           | 20               | 20              | 80.4%      | 0                            | 5                     | 20                              | Temporary Staffing costs  |
| Recover NL - Protective Services                 | 49                            | 75                          | 124                          | 14               | 49              | 39.3%      | 0                            | 0                     | 49                              | Environmental Improvements  |
| Active and Creative Grants                       | 763                           | 0                           | 763                          | 155              | 693             | 90.8%      | 70                           | 0                     | 693                             | Grant carried forward   |
| Rapid Rehousing                                  | 47                            | 586                         | 632                          | 47               | 47              | 7.4%       | 0                            | 0                     | 47                              | Rapid Rehousing programme to tackle homelessness  |
| Homelessness Surplus                             | 0                             | 995                         | 995                          | 0                | 0               | 0.0%       | 0                            | 0                     | 0                               | Increases in homelessness presentations   |
| HEEPS  | 0                             | 591                         | 591                          | 0                | 0               | 0.0%       | 0                            | 0                     | 0                               | Energy Efficiency Schemes - contributions to current programme                            |
| Business Growth                                  | 1,121                         | 819                         | 1,940                        | 5                | 1,121           | 57.8%      | 0                            | 0                     | 1,121                           | Temporary Property costs as a result of capital programme                                 |
| LACER- Business Growth & Recovery                | 1,292                         | 0                           | 1,292                        | 0                | 1,292           | 100.0%     | 0                            | 0                     | 1,292                           | Business Recovery   |
| Shared Prosperity Grant                          | 1,753                         | 0                           | 1,753                        | 722              | 1,753           | 100.0%     | 0                            | 0                     | 1,753                           | Grant carried forward   |
| Cumbernauld Town Centre Project                  | 0                             | 216                         | 216                          | 0                | 0               | 0.0%       | 0                            | 0                     | 0                               | Cumbernauld Town Centre Funding for future repairs  |
| Levelling Up Grant Coatbridge                    | 50                            | 0                           | 50                           | 50               | 50              | 100.0%     | 0                            | 0                     | 50                              | Grant carried forward   |
| Smith Stone - Roadworks (former capital receipt) | 134                           | 0                           | 134                          | 27               | 27              | 20.3%      | 107                          | 0                     | 27                              | Roads works linked to former capital receipts   |
| Local Development Plan                           | 77                            | 210                         | 287                          | 0                | 77              | 26.8%      | 0                            | 0                     | 77                              | Set up cost to produce LDP  |
| Digital  | 1,222                         | 0                           | 1,222                        | 1,222            | 1,222           | 100.0%     | 0                            | 0                     | 1,222                           | One off to cover digital balance  |
| <b>Total</b>                                     | <b>14,537</b>                 | <b>3,718</b>                | <b>18,255</b>                | <b>4,331</b>     | <b>14,123</b>   | <b>77%</b> | <b>410</b>                   | <b>5</b>              | <b>14,123</b>                   |   |

**NORTH LANARKSHIRE COUNCIL**  
**Revenue Budget Monitoring Report - Challenging Savings**  
**Period 6 (01 April - 13 September 2024)**  
**Enterprise & Communities**

| Ref.   | DESCRIPTION OF APPROVED SAVING  | DIVISION             | APPROVED SAVINGS     |                           |                     |                                | REPLACEMENT SAVING / FUNDING |               |                             |            |
|--------|---|----------------------|----------------------|---------------------------|---------------------|--------------------------------|------------------------------|---------------|-----------------------------|------------|
|        |   |                      | Target Value<br>£000 | Value Deliverable<br>£000 | Savings Gap<br>£000 | Reasons for Savings Gap        | DESCRIPTION                  | Value<br>£000 | Revised Savings Gap<br>£000 | Commentary |
| EC10   | <b>Savings 2021/2022 and 2022/23</b><br>Asset Management Rationalisation/Office Dis-investment. | Assets & Procurement | 800                  | 576                       | 224                 | Timing of Office Closures      | Ear Marked Reserve           | 224           | 0                           |            |
| EC37   | Review of staffing within Business Intelligence and Strategic Resourcing team                   | Community Operations | 76                   | 15                        | 61                  | Delays in staff changes        | Vacancy savings              | 61            | 0                           |            |
| 72ECSC | <b>2024/25 Saving</b><br>Charging for Recycling Bins  | Community Operations | 210                  | 175                       | 35                  | Delays in implementing charges | Vacancy savings              | 35            | 0                           |            |
| 78ECSB | Income Generation - Fleet Tachograph  | Community Operations | 50                   | 0                         | 50                  | Delays in new Depot opening    | Ear Marked Reserve           | 50            | 0                           |            |
|        | <b>TOTAL</b>  |                      | <b>1,136</b>         | <b>766</b>                | <b>370</b>          |                                |                              | <b>370</b>    | <b>0</b>                    |            |