

North Lanarkshire Council Report

Finance and Resources Committee

Does this report require to be approved? Yes No

Ref EK/PF

Date 26/02/25

Chief Executive Service – Capital Monitoring Report 1 April to 03 January 2025 (Period 10)

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Executive Summary

This report highlights the financial performance and projected outturn of 2024/25 Chief Executive capital programme for the period ended 03 January 2025 (Period 10).

In summary the Service has a total capital budget of £7.345m, comprising of £5.099m within Business and Digital and £2.246m within Strategic Communications and Engagement. This budget reflects the budget approved by the Policy and Strategy Committee in March 2024; balances carried forward from previous years subsequent decisions made at the Strategic Capital Delivery Group (SCDG) in relation to reprofiling.

The Service is currently projecting a break-even position at this stage of the financial year. Further explanation of management action taken by the Service is included within the main report and attached appendices.

Recommendations

It is recommended that the Finance and Resources Committee:

- (1) Considers the financial position of the 2024/25 Chief Executive capital programme.

The Plan for North Lanarkshire

Priority	Improve North Lanarkshire's resource base
Ambition statement	(25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning
Programme of Work	Statutory / corporate / service requirement

1. Background

- 1.1 This report provides a summary of the Chief Executive Service financial performance for the period 1 April 2024 to 3 January 2025 (Period 10), with major outturn variances highlighted and explained per the Council's approved Financial Regulations.
 - 1.2 The Council approved its Capital programme at Policy and Strategy Committee on 14 March 2024 with an allocated budget £6.620m for the current year. In addition, carry forwards from the previous year, Scottish Government funding for Play Areas and decisions made at SCDG in relation to reprofiling have resulted in a revised Capital Programme of £7.345m for the 2024/25 Financial Year as detailed in Appendix 1 of this report.
 - 1.3 The Council's approved Financial Regulations required the Chief Executive to remain within his approved budgetary provision, and to report all significant deviations – defined as the higher of £0.100m or 5% - within their budget monitoring reports. Where significant deviations were identified, Chief Officers must provide explanatory commentary, outline the action required to rectify such deviations and where relevant, must also highlight the impact this has on other budget headings.
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2. Report

Summary of Financial Position

- 2.1 The Service is projecting a break-even position for the financial year 2024/25 following approval from SCDG to reprofile budgets into future years. Capital budgets and expenditure are summarised in Appendix 1.

Analysis of Significant Variances

- 2.2 An explanation of variances within Business and Digital is detailed below:
 - **Digitisation & Innovation**
Following approval from SCDG to reprofile £0.200m due lower than anticipated projects costs for Residual Connectivity, BI Hub and Centre of Excellence a break-even position is now forecast.
 - **Line of Business (LOB)**
Similarly following approval to reprofile £0.853m due to due to supplier capacity to deliver, changing requirements for the school area within Secure Access programme and timing of works relating to Finance Transformation, the service is now projecting a break-even position.
 - **End User Devices (EUD)**
The service is currently projecting a break-even position.
 - **Cyber**
The service is currently projecting a break-even position.
 - **Capacity**
Approval was given from SCDG to reprofile £0.085m due to timing of recruitment resulting in the service is now projecting a break-even position.
 - **Innovation**

Approval was further given from SCDG to reprofile £0.080m due to timing of recruitment resulting in the service is now projecting a break-even position.

- 2.3 An explanation of the current position within Strategic Communications and Engagement is detailed below:

Following the recent reprofiling exercise of £0.760m due to the availability of suppliers to deliver play projects by 31 March 2025, timing of committee approval for current year projects, developers' contributions to play areas and prioritisation of UKSPF funding to support groups applying for a Community Asset Transfer, the service is projecting a break-even position.

Management Action


- 2.4 The Service closely monitors all activities to ensure available budgets are maximised whilst monitoring and actively managing the ongoing external challenges in delivery of projects. The Service continues to review the programme with updates being provided to the SCDG and Committee.

3. Measures of success

- 3.1 The Service aim is to operate within approved budget resources over the term of the capital programme.

4. Supporting documentation

Appendix 1 Summary Expenditure by Project / Theme



Elaine Kemp
Chief Officer (Finance)

5. Impacts

<p>5.1 Public Sector Equality Duty and Fairer Scotland Duty Does the report contain information that has an impact as a result of the Public Sector Equality Duty and/or Fairer Scotland Duty? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>If Yes, has an assessment been carried out and published on the council's website? https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>5.2 Financial impact Does the report contain any financial impacts? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, have all relevant financial impacts been discussed and agreed with Finance? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>As stated within the main body of the report.</p>
<p>5.3 HR policy impact Does the report contain any HR policy or procedure impacts? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant HR impacts been discussed and agreed with People Resources? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.4 Legal impact Does the report contain any legal impacts (such as general legal matters, statutory considerations (including employment law considerations), or new legislation)? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant legal impacts been discussed and agreed with Legal and Democratic? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.5 Data protection impact Does the report / project / practice contain or involve the processing of personal data? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, is the processing of this personal data likely to result in a high risk to the data subject? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, has a Data Protection Impact Assessment (DPIA) been carried out and e-mailed to dataprotection@northlan.gov.uk Yes <input type="checkbox"/> No <input type="checkbox"/></p>

<p>5.6 Technology / Digital impact Does the report contain information that has an impact on either technology, digital transformation, service redesign / business change processes, data management, or connectivity / broadband / Wi-Fi? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>Where the impact identifies a requirement for significant technology change, has an assessment been carried out (or is scheduled to be carried out) by the Enterprise Architecture Governance Group (EAGG)? Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>5.7 Environmental / Carbon impact Does the report / project / practice contain information that has an impact on any environmental or carbon matters? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.8 Communications impact Does the report contain any information that has an impact on the council's communications activities? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.9 Risk impact Is there a risk impact? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the key risks and potential impacts, highlighting where the risk(s) are assessed and recorded (e.g. Corporate or Service or Project Risk Registers), and how they are managed?</p> <p>5.9.1 All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy, Services manage these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within approved budget levels.</p> <p>5.9.2 To minimise risk this report was prepared by Finance personnel in consultation with budget managers, in accordance with the Financial Regulations.</p>
<p>5.10 Armed Forces Covenant Duty Does the report require to take due regard of the Armed Forces Covenant Duty (i.e. does it relate to healthcare, housing, or education services for in-Service or ex-Service personnel, or their families, or widow(er)s)? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the provision which has been made to ensure there has been appropriate consideration of the particular needs of the Armed Forces community to make sure that they do not face disadvantage compared to other citizens in the provision of public services.</p>

5.11 Children's rights and wellbeing impact

Does the report contain any information regarding any council activity, service delivery, policy, or plan that has an impact on children and young people up to the age of 18, or on a specific group of these?

Yes No

If Yes, please provide a brief summary of the impact and the provision that has been made to ensure there has been appropriate consideration of the relevant Articles from the United Nations Convention on the Rights of the Child (UNCRC).

If Yes, has a Children's Rights and Wellbeing Impact Assessment (CRWIA) been carried out?

Yes No

Chief Executives Capital Programme 2024/25
Summary Expenditure by Thematic Categories
1st April 2024 - 3rd January 205 (Period 10)

Theme	Budget £	YTD			OUTTURN	
		Actual £	Committed £	Uncommitted £	Projected Outturn £	Outturn variance £
Digitisation & Innovation	2,638,431	1,464,866	1,545,355	1,093,076	2,638,431	-
Line of Business (LOB) System Portfolio	982,243	302,334	502,255	479,988	982,243	-
End User Device (Eud) Refresh	1,301,045	218,552	1,211,014	90,031	1,301,045	-
Cyber	114,000	-	-	114,000	114,000	-
Capacity	43,000	-	43,000	-	43,000	-
Innovation	20,000	-	-	20,000	20,000	-
TOTAL BUSINESS and DIGITAL	5,098,719	1,985,752	3,301,624	1,797,095	5,098,719	-
Community Board Project Investment Fund	2,146,220	1,730,692	1,974,763	171,457	2,146,220	0
Community Asset Transfers	100,000	-	-	100,000	100,000	-
TOTAL STRATEGIC COMMUNICATIONS and ENGAGEMENT	2,246,220	1,730,692	1,974,763	271,457	2,246,220	0
TOTAL CHIEF EXECUTIVES	7,344,939	3,716,445	5,276,387	2,068,552	7,344,939	0