

North Lanarkshire Council Report

Housing Committee

Does this report require to be approved? Yes No

Ref GT/JMcG

Date 07/05/25

Revenue Monitoring Report – Enterprise and Communities

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Manager

Executive Summary

This report provides a summary of the financial performance of the Enterprise and Communities service for the period 1 April 2024 to 28th February 2025 (Period 12) and illustrates the provisional outturn as at 31 March 2025. Major outturn variances are highlighted and explained as per the Council's approved Financial Regulations.

In summary, the Enterprise and Communities service is currently forecasting a break-even position at this stage in the financial year.

Recommendations

It is recommended that Housing Committee:

- (1) Acknowledges the financial position of the 2024/25 Enterprise and Communities revenue budget.

The Plan for North Lanarkshire

Priority Improve economic opportunities and outcomes

Ambition statement (25) Ensure intelligent use of data and information to support fully evidence based decision making and future planning

1. Background

- 1.1 The Council's approved Financial Regulations require services to remain within their approved budgetary provision, and to report all significant deviations – defined as the higher of £100,000 or 5% - within their budget monitoring reports. Where significant deviations are identified, services must provide explanatory commentary, outline the action required to rectify such deviations and where relevant, must also highlight the impact this has on other budget headings.

2. Report

Summary of Financial Position

- 2.1 The Council approved its General Fund Revenue Budget on 15 February 2024, of which £201.899m (19.86%) represented the approved Net Revenue Budget for Enterprise and Communities. This budget has since been increased by £5.059m for the 2024/25 pay award and a further £0.023m to reflect additional budget support for Rapid Rehousing. In addition, the budget now also reflects a realignment of ASN bus route budgets transferred to Education, Children and Families of £0.558m and a realignment of budgets for the First Stops Shops to Chief Executives for £0.027m. The combination of these results in a revised budget of £206.395m for the Service.
- 2.1.1 Enterprise and Communities is currently forecasting a break-even position.
- 2.1.2 Section 2.2 provides commentary on the financial performance of the Service per division. In addition, Appendices 1 to 5 of this report provide further explanation of the significant budget variations contributing to this outturn position.
- 2.1.3 The 2024/25 Enterprise and Communities budget incorporates £5.044m of savings. Of this, £2.744m relates to service specific savings with £2.038m of savings (74.28%) forecast to be delivered within the current financial year. Further information regarding particularly challenging savings is noted in paragraph 2.4 below. The full £2.300m historic underspend savings target has now been achieved.

Analysis of Significant Variations

- 2.2 The Enterprise and Communities service is currently forecasting a break-even position for this financial year. As at Period 12, there are a number of compensating variances across the divisions and these are further explained below:

2.2.1 **Assets and Procurement (£0.124m higher than budget)**

Asset Management is projecting additional property and supplies costs of £0.420m higher than budget due to a timing delay in Office Rationalisation. There are other compensating variances due to key net employee vacancies (£0.531m) and additional income of £0.359m offset by use of external advisors (£0.594m) as a result of difficulties in filling vacancies.

2.2.2 **Community Operations (£2.191m higher than budget)**

The Active and Creative Communities function is projected to outturn £1.069m higher than budget. This is largely attributable to lower than budgeted Active NL membership income (£0.429m), pay as you go Leisure income (£0.335m), net venue Culture ticket sales (£0.270m) and Active Schools outdoor education income (£0.213m). These are partially offset by one-off grant income (£0.177m) and rental income (£0.150m) and employee vacancies £0.158m.

Land Management is forecasting to be underspent by £1.179m mainly due to employee vacancies (£1.459m), partly offset by overtime costs (£0.528m) and a reduction in tonnage resulting in an underspend (£0.317m).

The Waste Service anticipates an overspend of £0.682m which is attributable to increased overtime costs of £0.953m and agency costs of £0.521m. These overspends have been caused by delays in recruitment, and the requirement to operate a front-line service as well because of changing requirements placed on councils' waste management services in relation to Persistent Organic Pollutants (POPs) in Waste Upholstered Domestic Seating (WUDS). There is also an under-recovery forecast of Special Uplift income (£0.130m), Bulk Containers (£0.079m) and Uplift of Internal Waste (net of £0.075m) through reduced demand for the service and other minor variances. Additionally, the Sale of Bins (£0.091m) due to delays in implementing payment system for purchase of recycling bins. However, this has been partly offset from additional works in replacing bins to other services (£0.065m). These under recoveries are partly offset by employee vacancies savings (£1.147m) given the recruitment difficulties which has also led to a reduction in tonnage disposal; costs (£0.208m). The has also been contamination issues resulting in reduced cardboard income from previous forecasts.

An overspend of £0.155m is anticipated within Protective Services, largely through increasing Pest Control sub-contractor costs and Public Analyst fees (£0.118m), from increased number of pest control cases. Vacancy savings are offset by turnover savings and a minor under-recovery of the net of internal and external Pest Control income. An overspend of £0.282m is anticipated within Built Environment, largely through a forecast under-recovery of Building Control fee's income (£0.223m) based on current demand levels.

Within Fleet's projected overspend of £1.273m, expected additional external hire costs (£1.234m) and outsourcing of larger vehicle servicing costs (£0.791m) because of difficulties in recruiting mechanics are largely offset by an ear-marked reserve being held in Directorate. Net employee savings (£0.638m), mainly from mechanic vacancies, and savings forecast against vehicle parts and materials (£0.141m) are partially offset by increased tyres costs (£0.117m). The service is reviewing the vehicle requirements across the Council to reduce the external hires where possible.

Roads and Transportation has a projected overspend of £0.793m. Within this projection there are increased costs (£0.865m) which have still to be finalised in relation to the previous road contract and disaggregation of the work in progress. This overspend is partly offset by savings in street lighting electricity costs because of prior year investment in LED replacement programme (£0.047m); employee costs vacancies (£0.114m); reduced upkeep of grounds costs (£0.082m); offset by a various minor under recoveries across a number of Roads income e.g. third party damage, sales fees and charges and electric vehicle charging (totalling £0.140m).

An underspend is anticipated within Visitor Services of £0.176m. This is mainly due to increased income from booking office charges and active schools (£0.063m), and savings in utility costs this year (£0.088m).

Within Facility Support Services an underspend of £0.782m is projected. This is due to the grant for Free School Meals received in advance of need (£1.000m) offset by net vacancy savings of £0.594m. Employee cost overspend in Catering of £0.209m offset by underspend in consumables £0.161m Other favourable variances are reduced overtime of £0.142m within Cleaning & Janitorial, increased cafe income of £0.088m and additional income relating to SG Milk grant (£0.067m) rebates (£0.055m) and other minor variances of £0.071m across FSS.

2.2.3 **Place (£0.850m) underspend**

An underspend of £0.850m is currently projected within Place, largely as a result of net vacancies throughout the division (£1.194m). This is partially offset by an overspend within Administration Costs of £0.099m relating to increased staff training costs and other minor overspends across the other expenditure headings.

2.2.4 **Housing Management (£1.836m underspend)**

It is anticipated that the Housing Management division will underspend by (£1.836m) this financial year. This is due to net vacancies & underspends across the Service of (£0.433m), and an underspend within business development of (£0.219m). Homeless rents are showing an income over recovery of (£1.405m). Although there have been increased homeless presentations, the Service has been able to recover a greater proportion of costs through Housing Benefits. These underspends are partially offset by additional costs associated with the maintenance of Stair & Close Lighting £0.221m.

2.2.5 Included within the reported outturn is the Council's trading services which has an approved 2024/25 budgeted surplus of £0.462m. The Council has a statutory requirement to at least break-even over a rolling three year period with the latest position being a combined surplus of £0.274m for the period covering 2021/22 to 2023/24. As at Period 12, the Trading Accounts are projecting a surplus of £0.092m for this financial year, which is £0.370m less than budget. This reduced surplus is in relation to the Trade Waste activity where there has been a reduction in customer demand and also the impact of the recent wage award increasing costs. The Service is continuing to review this service and has increased the prices for 2025/26 to address part of this budget issue.

2.2.6 Payments to other bodies are detailed in Appendix 3. This expenditure category has a total budget of £20.005m and is currently projected to be overspent by £1.875m. The projected overspend primarily relates to increased costs associated with the finalisation of the previous roads contract along with the mobilisation of the new contract (£0.865). In addition there are increased agency and sub-contractor costs (£0.906m) mainly within Assets and Procurement and Community Operations due to the level of current vacancies while increased sub-contractor costs in Protective Services come as a result of increased pest control cases.

Earmarked and One-off Reserves

2.3 Enterprise and Communities was given approval to earmark £18.255m of resources during the completion of the 2023/24 annual accounts. At Period 12, £12.568m of the reserve balance will be utilised in 2024/25, with a balance of £5.682m required for the original purpose in future years. The remaining £0.005m will no longer be required. Appendix 4 details the individual Earmarked Reserves.

2024/25 Budget Savings

2.4 The Service uses a variety of information, records and processes to monitor achievement of its approved budget savings of £5.044m. As at Period 12, £4.934m (86.01%) of its approved savings are forecast to be achievable during the year. The gap of £0.706m represents a timing delay in office rationalisation (£0.504m) and the introduction of tachograph fleet income (£0.050m) – both of which have been offset this

financial year by an earmarked reserve. The remainder is for a delay in a staffing related saving within Business Intelligence (£0.061m) and delays in implementing charges for recycling bins (£0.091m) which will be offset by in year vacancy savings.

Management Actions

- 2.5 The Service continues to take a range of corrective management actions to ensure it manages cost pressures. This includes curtailment of non-essential spend and monitoring of vacancies.

Change Management

- 2.6 The Service forecast to utilise £0.127m of the Council's Change Management Fund mainly for VRS related to Service restructures within Leisure and Asset and Procurement. Costs within the Change Management Fund are not included in the Service outturn position.

3. Measures of success

- 3.1 The Service continues to operate within the approved budget resources

4. Supporting documentation

Appendix 1	Objective Analysis
Appendix 2	Subjective Analysis
Appendix 3	Payments to Other Bodies Analysis
Appendix 4	Status of Earmarked Reserves
Appendix 5	Challenging Savings



Andrew McPherson
Depute Chief Executive

5. Impacts (<http://connect/report-template-guidance>)

<p>5.1 Public Sector Equality Duty and Fairer Scotland Duty Does the report contain information that has an impact as a result of the Public Sector Equality Duty and/or Fairer Scotland Duty? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>If Yes, has an assessment been carried out and published on the council's website? https://www.northlanarkshire.gov.uk/your-community/equalities/equality-and-fairer-scotland-duty-impact-assessments Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>5.2 Financial impact Does the report contain any financial impacts? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, have all relevant financial impacts have been discussed and agreed with Finance? Yes <input checked="" type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p> <p>The Service continues to curtail non-essential expenditure and take management action to minimise the impact of cost pressures on the Council's overall financial position.</p>
<p>5.3 HR policy impact Does the report contain any HR policy or procedure impacts? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant HR impacts have been discussed and agreed with People Resources? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.4 Legal impact Does the report contain any legal impacts (such as general legal matters, statutory considerations (including employment law considerations), or new legislation)? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, have all relevant legal impacts have been discussed and agreed with Legal and Democratic? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, please provide a brief summary of the impact?</p>
<p>5.5 Data protection impact Does the report / project / practice contain or involve the processing of personal data? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/> If Yes, is the processing of this personal data likely to result in a high risk to the data subject? Yes <input type="checkbox"/> No <input type="checkbox"/> If Yes, has a Data Protection Impact Assessment (DPIA) been carried out and e-mailed to dataprotection@northlan.gov.uk Yes <input type="checkbox"/> No <input type="checkbox"/></p>

5.6 Technology / Digital impact

Does the report contain information that has an impact on either technology, digital transformation, service redesign / business change processes, data management, or connectivity / broadband / Wi-Fi?

Yes No

If Yes, please provide a brief summary of the impact?

Where the impact identifies a requirement for significant technology change, has an assessment been carried out (or is scheduled to be carried out) by the Enterprise Architecture Governance Group (EAGG)?

Yes No

5.7 Environmental / Carbon impact

Does the report / project / practice contain information that has an impact on any environmental or carbon matters?

Yes No

If Yes, please provide a brief summary of the impact?

5.8 Communications impact

Does the report contain any information that has an impact on the council's communications activities?

Yes No

If Yes, please provide a brief summary of the impact?

5.9 Risk impact

Is there a risk impact?

Yes No

If Yes, please provide a brief summary of the key risks and potential impacts, highlighting where the risk(s) are assessed and recorded (e.g. Corporate or Service or Project Risk Registers), and how they are managed?

All activities undertaken by the Council are subject to risk, and in acknowledging the Council's approved Risk Management Strategy, Services managed these as part of their overall corporate and service planning processes. The current economic climate, in particular, has the potential to impact upon the Council's ability to provide quality services within the approved budget levels.

To reduce other financial risks, this report was prepared by service based Finance personnel in consultation with budget managers, in accordance with the Financial Regulations.

5.10 Armed Forces Covenant Duty

Does the report require to take due regard of the Armed Forces Covenant Duty (i.e. does it relate to healthcare, housing, or education services for in-Service or ex-Service personnel, or their families, or widow(er)s)?

Yes No

If Yes, please provide a brief summary of the provision which has been made to ensure there has been appropriate consideration of the particular needs of the Armed Forces community to make sure that they do not face disadvantage compared to other citizens in the provision of public services.

5.11 Children's rights and wellbeing impact

Does the report contain any information regarding any council activity, service delivery, policy, or plan that has an impact on children and young people up to the age of 18, or on a specific group of these?

Yes No

If Yes, please provide a brief summary of the impact and the provision that has been made to ensure there has been appropriate consideration of the relevant Articles from the United Nations Convention on the Rights of the Child (UNCRC).

If Yes, has a Children's Rights and Wellbeing Impact Assessment (CRWIA) been carried out?

Yes No

NORTH LANARKSHIRE COUNCIL
Revenue Budget Monitoring Report - Objective Analysis
Period 12 (01 April 2024 - 28 February 2025)
Enterprise & Communities

DIVISION OF SERVICE	ANNUAL BUDGET	PROJECTED OUT-TURN	PROJECTED OUT-TURN VARIANCE	%	PERIOD MOVEMENT SINCE P11	ANALYSIS
[1]	[2]	[3]	[4]	[5]	[6]	[7]
	£	£	£			
Assets & Procurement	37,435,179	37,559,462	(124,283)	(0.3%)	90,318	Timing delay in Office Rationalisation, Vacancy savings offset by increased external advisor costs and income from the legacy estate
Community Operations	152,387,643	154,578,969	(2,191,326)	(1.4%)	(246,432)	Under recovery in income: Leisure Active NL membership, Lesiure pay as you go income, Culture net ticket sales and Active Schools Outdoor Education income. Under recovery in Building Control income due to reduced demand and Waste Income as a result of contamination issues and delay in implementing bin sales savings. Overspends in Fleet due to difficulties in recruitment, and outsourcing maintenance of larger vehicles as a result of delays in moving to new depot. Increased Roads contractor costs due to finalisation of previous roads contract. Partially offset by saving in vacancies (net of overtime and increased agency costs) and catering grant received in advance of need and underspend in consumables/admin as a result of changes in the disposables require for School Meals, one off Culture grant income and also one off rental income, tonnage savings.
Housing Management	5,725,566	3,889,811	1,835,755	32.1%	212,700	Homeless rent over recovery, net vacancies and underspend in business development of £219k due to delay of work surrounding homeless prevention.
Place	11,308,515	10,458,656	849,859	7.5%	(55,677)	Net vacancies partly offset by various minor underspends
Trading	(462,202)	(92,197)	(370,005)	80.1%	(909)	Under-recovery of trade waste uplift income.
NET EXPENDITURE	206,394,701	206,394,701	0	0.0%	0	

NORTH LANARKSHIRE COUNCIL
Revenue Budget Monitoring Report - Subjective Analysis
Period 12 (01 April 2024 - 28 February 2025)
Enterprise & Communities

CATEGORY [1]	ANNUAL BUDGET [2]	PROJECTED OUT-TURN [3]	PROJECTED OUT-TURN VARIANCE [4]	% [5]	PERIOD MOVEMENT SINCE P11 [6]	ANALYSIS [7]
EMPLOYEE COSTS	£ 129,775,010	£ 125,190,459	£ 4,584,551 FAV	3.5%	443,556	Vacancy savings partly offset by increased overtime and turnover.
PROPERTY COSTS	57,662,636	57,617,710	44,926 FAV	0.1%	623,680	Reductions in tipping fees and emergency repairs, offset by increased requirements for adaptations and health & safety works.
SUPPLIES & SERVICES	23,740,421	25,683,680	(1,943,260) ADV	(8.2%)	(743,799)	Overspends on ICT costs, food provisions and sub-contracted work partly offset by reduced spend on performing artist fees (linked to reduced Culture ticket income).
TRANSPORT & PLANT	7,110,206	7,158,768	(48,562) ADV	(0.7%)	(93,321)	Overspend on outsourced Fleet work prior to completion of the new depot facility, offset by underspend on consumable materials.
ADMINISTRATION COSTS	16,477,479	15,716,265	761,214 FAV	4.6%	222,920	Grant received in advance of need, partly offset by increased external advisor costs as a result of vacancies.
PAYMENTS TO OTHER BODIES	20,004,936	21,880,269	(1,875,333) ADV	(9.4%)	712,817	See Appendix 3
TRANSFER PAYMENTS	25,122	25,122	0	0.0%	0	Balanced budget.
CAPITAL FINANCING COSTS	62,036,242	62,035,876	365 FAV	0.0%	0	Minor Variance
OTHER EXPENDITURE	7,763,285	7,983,453	(220,168) ADV	(2.8%)	(106,689)	Overspend on external payments within Business Growth Fund partly offset by underspend on miscellaneous costs.
TOTAL EXPENDITURE	324,595,337	323,291,604	1,303,733 FAV	0.4%	1,059,164	
INCOME	118,200,636	116,896,903	(1,303,733) ADV	(1.1%)	(1,059,164)	Under recovery of Active NL membership fees, Lesiure Pay as you go income, Net Culture ticket sales and Active SChools Outdoor Education income. Under recovery in Building Control income and Waste sales income. Offset by over recovery in homeless income presentations, one off grant and rental income.
NET EXPENDITURE	206,394,701	206,394,701	0	0.0%	0	

NORTH LANARKSHIRE COUNCIL
Revenue Budget Monitoring Report - Payments to Other Bodies
Period 12 (01 April 2024 - 28 February 2025)
Enterprise & Communities

CATEGORY [1]	ANNUAL BUDGET [2]	PROJECTED OUT-TURN [3]	PROJECTED OUT- TURN VARIANCE [4]	%	PERIOD MOVEMENT SINCE P11 [6]	ANALYSIS [7]
	£	£	£			
ROADS MAINTENANCE CONTRACTOR	4,769,941	5,851,609	(1,081,668) ADV	(22.7%)	557,729	Finalisation of previous Road Contract.
BUSINESS SUPPORT GRANTS	1,896,978	1,837,659	59,319 FAV	3.1%	1,154	Minor variance.
HOMELESS SUPPORT FEES	1,393,100	1,393,100	0	0.0%	0	Balanced budget.
PAYMENTS TO OTHER BODIES - GENERAL	2,112,432	2,078,771	33,661 FAV	1.6%	(2,348)	Minor variance.
PAYMENTS TO CONTRACTORS - ROADS MAINT	9,023,056	8,882,868	140,188 FAV	1.6%	124,076	Minor underspend in winter gritting costs
SUB-CONTRACTOR PAYMENTS	173,826	267,273	(93,447) ADV	(53.8%)	878	Minor variance.
AGENCY FEES	220,904	1,127,752	(906,848) ADV	(410.5%)	31,328	Overspends in Asset Management, Waste and Fleet to cover current vacancies.
PUBLIC ANALYST FEES	267,000	293,538	(26,538) ADV	(9.9%)	0	Minor variance.
PRIVATE SECTOR HOUSING GRANTS	147,699	147,699	0	0.0%	0	Balanced budget.
TOTAL EXPENDITURE	20,004,936	21,880,269	(1,875,333) ADV	(9.4%)	712,817	

NORTH LANARKSHIRE COUNCIL
Revenue Budget Monitoring Report - Status of Earmarked Reserves
Period 12 (01 April 2024 - 28 February 2025)
Enterprise & Communities

DESCRIPTION OF EARMARKED RESOURCE	FINANCIAL YEAR - 2024/25									
	Reserve Allocation 2024/25	Profiled in Future Years	Approved Reserve Total	Spend to Date	Projected Spend		Reprofile to Future Years	No Longer Required	Reserves Required In Year	Commentary Regards Usage
	£000	£000	£000	£000	Value	%	£000	£000	£000	
Service Specific Earmarked Reserves:	£000	£000	£000	£000	£000		£000	£000	£000	
Dilapidations	588	0	588	273	588	100.0%	0	0	588	Costs associated with leased in property disinvestment
Office Rationalisation	224	0	224	207	224	100.0%	0	0	224	Costs associated with Office closures and new energy mgt system
Local Heat and Energy Efficiency Funding	38	37	75	0	38	50.5%	0	0	38	Consultancy spend for LHEES program
Hybrid Working	60	0	60	60	60	100.0%	0	0	60	Costs associated with returning to office
Mobilisation of Strategic Contracts - Property	1,244	0	1,244	270	1,244	100.0%	0	0	1,244	One off mobilisation costs
Renewables	200	0	200	167	170	85.0%	30	0	170	Maintenance of renewable heating systems
Electrical Testing	600	0	600	586	600	100.0%	0	0	600	Electrical testing programme
Winter Reserve	1,500	0	1,500	0	1,500	100.0%	0	0	1,500	Contingency for significant winter event
Private Sector Grants to Owner Occupiers	148	0	148	19	19	12.8%	129	0	19	Improvement grants
Service Development - Cemeteries Bothies	250	0	250	0	41	16.2%	209	0	41	Funding for works in cemetery bothies; extra cleaning/ waste and plant hire due to covid.
Bellshill Depot Eco hub	200	0	200	0	0	0.0%	200	0	0	Set up costs for Eco Hub
Service Developments (fleet pressures)	1,041	0	1,041	541	541	52.0%	500	0	541	Contingency for increased fleet pressures - fuel, ext hires, agency staff and outsourcing
Service Developments - Ash Dieback	896	0	896	0	482	53.7%	414	0	482	Works associated with removing ashdieback
Greenspace Grants	83	190	273	0	83	30.4%	0	0	83	Grant carried forward
Mobilisation of Strategic Contracts - Roads	933	0	933	863	933	100.0%	0	0	933	One off mobilisation costs
Increased Usage of Country Parks	25	0	25	20	20	80.4%	0	5	20	Temporary Staffing costs
Recover NL - Protective Services	49	75	124	37	41	33.5%	7	0	41	Environmental Improvements
Active and Creative Grants	763	0	763	311	446	58.5%	317	0	446	Grant carried forward
Rapid Rehousing	47	586	632	47	47	7.4%	0	0	47	Rapid Rehousing programme to tackle homelessness
Homelessness Surplus	0	995	995	0	0	0.0%	0	0	0	Increases in homelessness presentations
HEEPS	0	591	591	0	0	0.0%	0	0	0	Energy Efficiency Schemes - contributions to current programme
Business Growth	1,065	875	1,940	5	1,065	54.9%	0	0	1,065	Temporary Property costs as a result of capital programme
LACER- Business Growth & Recovery	1,292	0	1,292	0	1,292	100.0%	0	0	1,292	Business Recovery
Shared Prosperity Grant	1,753	0	1,753	1,436	1,753	100.0%	0	0	1,753	Grant carried forward
Cumbernauld Town Centre Project	0	216	216	0	0	0.0%	0	0	0	Cumbernauld Town Centre Funding for future repairs
Levelling Up Grant Coatbridge	50	0	50	50	50	100.0%	0	0	50	Grant carried forward
Smith Stone - Roadworks (former capital receipt)	134	0	134	33	33	24.3%	101	0	33	Roads works linked to former capital receipts
Local Development Plan	77	210	287	0	77	26.8%	0	0	77	Set up cost to produce LDP
Digital	1,222	0	1,222	1,222	1,222	100.0%	0	0	1,222	One off to cover digital balance
Total	14,481	3,774	18,255	6,145	12,568	69%	1,908	5	12,569	

NORTH LANARKSHIRE COUNCIL
Revenue Budget Monitoring Report - Challenging Savings
Period 12 (01 April 2024 - 28 February 2025)
Enterprise & Communities

Ref.	DESCRIPTION OF APPROVED SAVING	DIVISION	APPROVED SAVINGS				REPLACEMENT SAVING / FUNDING			Commentary
			Target Value £000	Value Deliverable £000	Savings Gap £000	Reasons for Savings Gap	DESCRIPTION	Value £000	Revised Savings Gap £000	
	Savings 2021/2022 and 2022/23									
EC10	Asset Management Rationalisation/Office Dis-investment.	Assets & Procurement	800	296	504	Timing of Office Closures	Ear Marked Reserve & Additional service income	504	0	
EC37	Review of staffing within Business Intelligence and Strategic Resourcing team	Community Operations	76	15	61	Delays in staff changes	Vacancy savings	61	0	
	2024/25 Saving									
72ECSC	Charging for Recycling Bins	Community Operations	210	119	91	Delays in implementing charges	Vacancy savings	91	0	
78ECSB	Income Generation - Fleet Tachograph	Community Operations	50	0	50	Delays in new Depot opening	Ear Marked Reserve	50	0	
	TOTAL		1,136	430	706			706	0	